



Plan for the Future 2026 - 2036

Shire OF
Wiluna



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Acknowledgment of Country

The Shire of Wiluna acknowledges we are on Tarlka Matuwa Piarku and Tjiwarl Country, on the lands of the Martu People, whose ancestors and their descendants are the Traditional Owners of this country.

We acknowledge the Martu People have been custodians since this land was soft (creation times) and continue to perform age old ceremonies of celebration, initiation and renewal. We acknowledge their living culture and their unique role in the life of this region.

The Shire also acknowledges the Birriliburu Traditional Owners who hold exclusive native title to the Birriliburu determination area held in trust by the Mungarlu Ngurrarankatja Rirraunkaja (MNR) PBC.

The Shire is committed to Aboriginal Australians sharing fairly and equitably in the region's cultural, social, environment and economic future.

Introduction

The Shire of Wiluna's Plan for the Future 2026–2036 sets the long-term strategic direction for the Shire and establishes a coordinated framework for service delivery, infrastructure planning, advocacy and community outcomes.

This document combines the requirements of the Strategic Community Plan and the Corporate Business Plan within a single integrated planning and reporting framework. The Plan identifies the priorities of the community, the Council and stakeholders while establishing a practical approach to implementation, reporting and continuous improvement.

The Plan for the Future has been developed in consultation with community members, Traditional Owners, local organisations, service providers, businesses and government stakeholders. The Plan reflects the aspirations, opportunities and challenges identified through engagement activities undertaken across the Shire.

The Plan recognises:

- The unique cultural significance of Wiluna;
- The Shire's role as a remote regional service centre;
- The importance of partnerships and advocacy;
- Current workforce and resourcing constraints;
- The importance of sustainable infrastructure and service delivery; and
- The need for realistic and achievable implementation priorities.

The Plan establishes:

- A ten-year strategic direction for the Shire;
- A four-year implementation and reporting framework;
- Measurable outcomes and strategic priorities;
- Priority advocacy and infrastructure projects; and
- Alignment with the Integrated Planning and Reporting Framework.





Message From the President and CEO

The Shire of Wiluna is a unique community with a rich cultural heritage, strong community spirit and significant opportunities for the future. As a remote regional centre supporting residents, Traditional Owners, businesses, mining, pastoral industries and visitors, Wiluna plays an important role within the Western Desert region.

The Plan for the Future 2026–2036 provides a clear direction over the next 10 years and reflects the priorities identified through engagement with community members, Traditional Owners, the Council, staff and stakeholders. It will guide decision-making, investment and service delivery.

A key focus of the Plan is addressing historic infrastructure needs while positioning Wiluna for future growth. Over the next ten years, the Shire intends to deliver a significant program of infrastructure renewal and capital investment, including flood recovery works, airport upgrades, road improvements and community infrastructure projects.

Built around five key themes, the Plan provides a practical roadmap for strengthening community wellbeing, celebrating cultural identity, supporting economic opportunity, protecting the environment and maintaining strong local leadership.

We thank everyone who contributed to the development of this Plan and look forward to working together to deliver a strong, vibrant and sustainable future for Wiluna.



Cr Jenna Siddall
Shire President



Mr Matt McIntyre
Chief Executive Officer

Mission and Values

Mission

To provide leadership, advocacy and sustainable services that support community wellbeing, cultural identity and long-term opportunity across the Shire of Wiluna.

Values

Respect

We value culture, community and Country.

Accountability

We support transparent and responsible decision-making.

Sustainability

We support practical and sustainable long-term planning.

Collaboration

We work with community, Traditional Owners, industry and government to achieve shared outcomes.

Community

We place community wellbeing and inclusion at the centre of decision-making.



The Plan for the Future is informed by a range of supporting strategic, operational and legislative documents.

These may include:

- Long Term Financial Plan (LTFP);
- Workforce Planning (WP);
- Asset Management Plans (AMP);
- Local Planning Strategy (LPS);
- Local Public Health Plan (LPHP);
- Disability Access and Inclusion Planning (DAIP); and
- Information, Communication and Technology (ICT) Planning.

The Plan should be read alongside these supporting strategies and plans.

Integrated Planning and Reporting Framework

This Plan combines the Strategic Community Plan and Corporate Business Plan within a single integrated document. The Plan has been prepared in accordance with:

- Local Government Act 1995;
- Local Government (Administration) Regulations 1996;
- Integrated Planning and Reporting Framework and Guidelines; and
- Relevant State Government legislation and policy.

The Plan establishes:

- The Shire's long-term strategic direction;
- A four-year implementation framework;
- Strategic priorities and measurable actions;
- Alignment between planning, budgeting and service delivery; and
- A framework for ongoing monitoring, review and reporting.

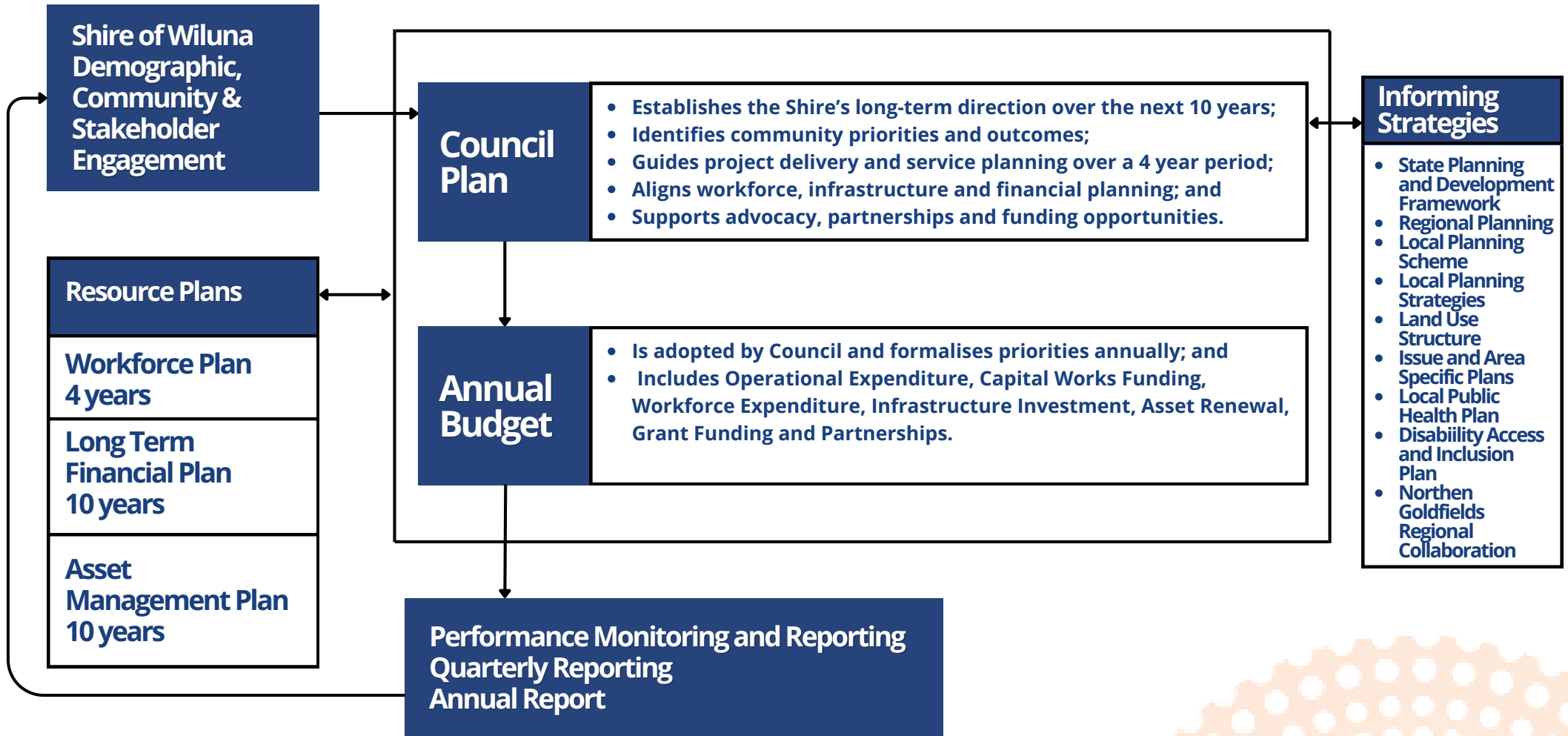
The Strategic Community Plan component establishes the Shire's long-term strategic direction over a minimum ten-year period and has been informed by community engagement .

The Corporate Business Plan component establishes a four-year implementation framework that aligns strategic priorities with operational planning, resourcing and annual budget processes. Progress against the Council Plan will be monitored through:

- Annual Budget actuals;
- Annual Reporting;
- Operational and project reporting; and
- Periodic review of strategic priorities.

The Plan will undergo biannual desktop review and a major review every four years in accordance with legislative requirements.

Integrated Planning and Reporting Framework



Our Community

Wiluna is located within the Western Desert region of Western Australia and is a place of significant cultural, environmental and historical importance. For thousands of years, the Martu people have maintained strong cultural, spiritual and economic connections to Country across the region. Today, Martu culture remains central to Wiluna's identity, character and future.

Wiluna has long served as a gateway to the Western Desert and an important meeting place for people, cultures and industries. The town played a significant role in the development of the Canning Stock Route and has evolved into a regional centre supporting mining, pastoral, tourism and community activities across a vast and remote area.

Today, Wiluna continues to support:

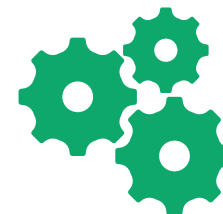
- Remote communities;
- Mining and pastoral industries;
- Tourism activity;
- Transport and freight connections; and
- Essential community services.

Wiluna is entering a period of renewal and opportunity. Investment in infrastructure, community facilities and economic development will support future growth while building on the Shire's cultural heritage, strategic location and strong partnerships.

The region's natural environment remains central to its identity, with significant conservation areas managed by Traditional Owners helping protect environmental and cultural values while maintaining enduring connections to Country.



535
Population
64.6% Male
35.4% Female



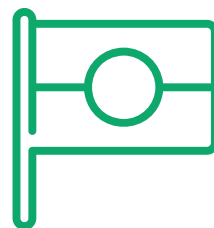
Gold Ore mining (13.8%)
Other Mining Support Services (13.3%)
Beef Cattle Farming (11.7%)
Primary and Secondary Education (6.1%)
Iron Ore Mining (5.1%)



Median Age
35 yrs



44.9% in the workforce
74.9% working full time
61.7% work more than 45hrs/week.



24.5% of the population identify as First Nations



Median Weekly Personal Income \$1,196



Avg. 2.4 people per household
14.3% Own
48.8% Rent



\$1.3b GRV from Mining, Agribusiness and Tourism.



Community Engagement

The Plan for the Future has been informed through a range of engagement activities undertaken during June and July 2025, including community workshops, a community town tour, engagement with Elected Members and Shire staff, and consideration of existing strategic plans, studies and community feedback.

The community engagement program included two community workshops and a town tour involving 35 community participants. These activities explored community aspirations, opportunities, challenges and priorities relating to housing, community infrastructure, recreation, economic development, cultural heritage, tourism, transport, health and wellbeing, and the future growth of Wiluna.

Feedback from community members was complemented by Elected Member and staff workshops, review of previous planning and engagement outcomes, and consideration of demographic, economic and service delivery trends affecting the Shire.

Key priorities identified through the engagement process included:

- More housing for residents, workers and families;
- Improved recreation, sporting and community facilities;
- Shaded public spaces, streetscapes and places to gather;
- Employment, training and youth pathways;
- Health and wellbeing services;
- Roads, airport and transport infrastructure;
- Recognition and celebration of Martu, pastoral and mining heritage;
- Tourism and local economic opportunities; and
- Strong partnerships to deliver community priorities.

Together, these engagement activities have informed the mission, values, objectives, strategies and actions contained within this Plan.

Key Themes

The Plan is structured around five key themes that reflect the priorities, opportunities and aspirations of the Wiluna community. Together, these themes provide the framework for future planning, advocacy, service delivery and investment across the Shire.

The themes guide the Shire's long-term strategic direction and support practical actions that respond to Wiluna's unique cultural, social, environmental and economic context.



A Place for People

An inclusive and healthy community, celebrating our rich cultural diversity and heritage.

Focus Areas:

- Community wellbeing
- Recreation and community spaces
- Housing and liveability
- Health and support services
- Cultural identity and connection

Growing the Economy

A Strong, diverse and sustainable economy.

Focus Areas:

- Tourism and visitor economy
- Cultural tourism
- Events and asset activation
- Local business development
- Strategic infrastructure
- Investment attraction
- Regional partnerships

Nurturing the Environment

Responsible management of our natural environment.

Focus Areas:

- Environmental stewardship
- Landscaping and urban greening
- Waste minimisation
- Renewable energy opportunities
- Connection to Country

A Liveable Place

Safe, attractive and connected Wiluna.

Focus Areas:

- Roads and transport
- Connecting community
- Community safety

Empowering Leadership

Local leadership, governance and organisational systems are transparent, accountable, community-focused and responsive to the current and future needs of Wiluna.

Focus Areas:

- Governance and accountability
- Community engagement
- Advocacy
- Organisational effectiveness
- Strategic partnerships



The Shire's Role

The Shire performs a range of roles in delivering, supporting and advocating for the actions and priorities identified in the Plan.

Deliver

The Shire is the primary deliverer of the strategy or action, and any resources required to progress the goal will form part of annual and forward planning

Partner

The Shire will work in partnership with external stakeholders to progress the strategy or action

Facilitate

The Shire will facilitate progress of the strategy or action through connections, facilities, coordination or information

Advocate

The Shire will advocate for progress on the strategy or action through targeted efforts with funding agencies, State and Federal Government departments and other external stakeholders

Priority Projects

The following projects are key strategic priorities for the Shire of Wiluna over the life of this Plan. Together, they support community wellbeing, economic development, infrastructure renewal and the long-term sustainability of the community.

Delivery will occur over time and be guided by available resources, partnership opportunities, advocacy efforts and external funding availability.



Strategic Transport and Connectivity

Regional transport and connectivity improvements including Wiluna Airport upgrades, Wiluna- Meekatharra Rd upgrades, Gunbarrel Hwy and linking roads upgrades, Lake Violet-Granite Rd upgrades and Heavy Vehicle bypass connecting Woodley St and Wiluna Nth Rd.

Recreation Precinct

A recreation precinct centred on the Pool, Oval, Skate Park and Youth Centre, incorporating BMX track upgrades, improved connectivity, shade and cooling infrastructure, enhanced recreation opportunities, and connections to the Tjukurba Art Gallery and Discovery Centre.

Community and Civic Hub

A community and civic hub supporting community, social, cultural and commercial activities, including opportunities for wellbeing services, community organisations and shared-use facilities.

Tourism Infrastructure and Visitor Facilities

Tourism infrastructure and visitor facilities centred on the Caravan Park, motel, future visitor accommodation opportunities, Canning Stock Route staging facilities, campgrounds associated with the Martu Bushwalk project and upgrades to the Tourist Rest Area.

Martu Bushwalk and Trail Network

The Martu Bushwalk as the first stage of a broader trail network around Wiluna, incorporating a northern bushwalk node and town entry feature, bush foods, yarning circles, activity areas, shaded rest areas and visitor facilities.

Priority Projects

Urban Greening and Shade Improvements

Landscaping, shade tree planting, cooling infrastructure, shaded seating areas and amenity improvements across key community, tourism, recreation and cultural locations throughout Wiluna.

Recreation and Events Activation

Recreation, sporting and special event opportunities centred on the Wiluna Gold Course and Racecourse, including SuperGolf opportunities, family recreation and community events.

Land and Housing

Aged persons housing, associated health and wellbeing facilities, larger rural living lots, residential land opportunities and mining accommodation.

Industrial Land Development

Consolidation of existing quarter-acre lots into larger parcels suitable for industrial and business development.

Cemetery Amenity Improvements

Improved seating and shade structures at the cemetery to improve comfort during burial ceremonies.



Action Plans

This Plan establishes the Shire of Wiluna's strategic direction for the next 10 years, setting out the long-term outcomes sought by the community.

The following action plans identify the priority actions, projects, advocacy initiatives and partnership opportunities required to progress these outcomes.

The action plans will be reviewed and updated over time to respond to changing priorities, funding opportunities and community needs while maintaining alignment with the Plan's long-term direction.

Our Partners

The successful delivery of this Plan will rely on strong partnerships and shared commitment. Many of the priorities identified by the community are beyond the capacity or responsibility of the Shire alone and will require collaboration across sectors and organisations.

The Shire will continue to build and maintain partnerships that support service delivery, advocacy, investment attraction, funding opportunities and project implementation. By working together, the Shire and its partners can achieve outcomes that deliver lasting benefits for the Wiluna community.



A Place for People

Objective: An inclusive and healthy community, celebrating our rich cultural diversity and heritage.

No #	Outcome	No#	Strategies	No #	Actions	Project/Program Delivery Year(s)										KPI	Council's Role	
						1	2	3	4	5	6	7	8	9	10			
1	Martu, pastoral and mining heritage is recognised, celebrated and reflected throughout Wiluna	1.1	Integrate Martu, pastoral and mining heritage interpretation into tourism infrastructure, public spaces and community projects	1.1.1	Develop a Cultural and Heritage Representation Framework to guide interpretation, design and heritage recognition across relevant Shire projects and initiatives	█	█										Culture, Heritage and Storytelling Framework adopted by Council June 2027	Deliver/ Partner
				1.1.2	Apply the Cultural and Heritage Representation Framework to relevant Shire projects, public spaces and community initiatives			█	█	█	█	█	█	█	█	█	Cultural Heritage Representation Framework applied to relevant Shire projects and initiatives from January 2028	Deliver/ Partner
2	Wiluna's cultural heritage is celebrated through tourism experiences, public spaces and visitor destinations	2.1	Plan for and deliver safe, accessible, and culturally responsive community infrastructure, services and public spaces	2.1.1	Implement the Wiluna Martu ku yirwarra Masterplan	█	█	█	█								Staged planning, funding and implementation of the Martu Bushwalk and Trail Network, completed by 2030	Deliver/ Partner
3	Recreation and community spaces support health, wellbeing and social connection	3.1	Improve recreation and community facilities and spaces	3.1.1	Develop a staged Recreation Precinct Master Plan	█	█										Recreation Precinct Master Plan adopted by Council by June 2028	Deliver/ Partner
				3.1.2	Develop a staged Community and Civic Hub Master Plan	█	█	█								Community/Civic Hub Master Plan adopted by Council by June 2029	Deliver/ Facilitate	

A Place for People

Objective: An inclusive and healthy community, celebrating our rich cultural diversity and heritage.

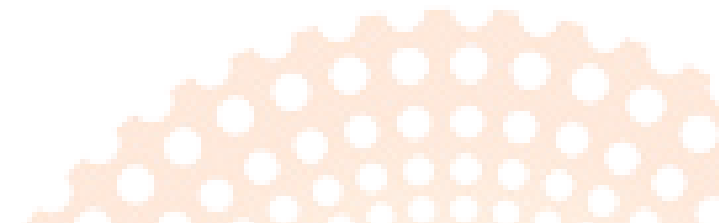
No#	Outcome	No#	Strategies	No #	Actions	Project/Program Delivery Year(s)										KPI	Council's Role		
						1	2	3	4	5	6	7	8	9	10				
4	Diverse and sustainable housing opportunities that support current and future community needs	4.1	Develop a coordinated approach to land and housing planning that supports equitable access, workforce sustainability and future community need	4.1.1	Develop a Land and Housing Plan													Land and Housing Plan adopted by Council December 2026	Facilitate/ Deliver/ Partner
5	Healthy, safe and connected communities	5.1	Implement an evidence-based local public health framework aligned to community health priorities and legislative requirements	5.1.1	Commence implementation of priority actions identified within the Local Public Health Plan													Actions commenced by February 2027 and implemented in accordance with the plan	Advocate/ Facilitate



Growing Economy

Objective: Strong, diverse and sustainable economy.

No#	Outcome	No #	Strategies	No #	Actions	Project/Program Delivery Year(s)										KPI	Council's Role		
						1	2	3	4	5	6	7	8	9	10				
6	Increased economic growth, investment and local business activity	6.1	Support economic growth, investment and industry development	6.1.1	Advocate for economic development opportunities that leverage Wiluna's strategic location between the Goldfields-Esperance and Pilbara regions													Participate in regional economic development, investment attraction and industry partnership initiatives annually	Advocate/Facilitate
		6.2	Support local business, tourism and visitor growth	6.2.1	Promote local tourism and business opportunities through partnerships and destination marketing													Coordinated tourism, visitor promotion or business activation initiatives supported annually	Deliver/Partner
		6.3	Support recreation, event and visitor experiences that contribute to local economic activity	6.3.1	Support activation opportunities associated with the Wiluna Golf Course and Racecourse														Activation opportunities investigated by 2027
7	Martu arts, cultural tourism and creative industry growth	7.1	Support, promote and grow Martu arts, creative industries and cultural tourism opportunities	7.1.1	Support partnerships, local enterprise development, artist participation and creative industry opportunities linked to Martu arts and cultural initiatives													Support or participate in coordinated arts, cultural and creative industry initiatives annually	Deliver/Facilitate



Growing Economy

Objective: Strong, diverse and sustainable economy.

No#	Outcome	No#	Strategies	No #	Actions	Project/Program Delivery Year(s)										KPI	Council's Role	
						1	2	3	4	5	6	7	8	9	10			
8	Strategic tourism, transport and business infrastructure is supporting economic development and regional connectivity	8.1	Support strategic infrastructure that improves access, connectivity and economic growth	8.1.1	Progress planning, funding and development opportunities for upgrades to Wiluna Airport												Planning and funding applications for staged Wiluna Airport upgrades completed by 2027, with delivery of priority project stages progressed subject to funding	Advocate/ Partner
				8.1.2	Advocate for strategic transport and connectivity improvements that improve resident, freight and visitor access											Advocacy and partnership initiatives progressed by 2029 to support Wiluna North Road, Gunbarrel Highway and Granite Peak Road upgrade priorities	Advocate/ Partner	
		8.2	Support tourism and visitor infrastructure development that strengthens visitation and visitor experience outcomes	8.2.1	Develop and deliver a staged Caravan Park expansion											Staged Caravan Park Expansion Plan completed by 2028, with priority stages progressed subject to funding	Deliver/ Partner	
				8.2.2	Investigate opportunities for visitor accommodation, wild camping, trek staging and visitor infrastructure improvements										Preferred locations and partnership opportunities identified for staged wild camping, trek staging and visitor infrastructure by 2030	Deliver/ Partner		
				8.2.3	Investigate upgrades to the Tourist Rest Area, including visitor amenities, information infrastructure and culturally informed design elements										Tourist Rest Area concept and funding opportunities identified by 2028. Implemented progressively by 2036	Deliver/ Partner		

Nurturing the Environment

Objective: Responsible management of our natural environment.

No#	Outcome	No #	Strategies	No #	Actions	Project/Program Delivery Year(s)										KPI	Council's Role			
						1	2	3	4	5	6	7	8	9	10					
9	Wiluna's natural and built environments are protected, enhanced and sustainably managed	9.1	Enhance landscapes, urban greening and town presentation	9.1.1	Develop and implement a planting framework to guide landscaping and streetscape projects												Planting Framework adopted by Council by 2028	Deliver/ Partner		
				9.1.2	Deliver staged urban greening, landscaping, shade and cooling infrastructure projects in priority community, tourism, recreation and cultural locations														Priority urban greening, planting and shade projects identified by 2027, with implementation commenced by 2028	Deliver/ Partner
		9.2	Support environmental sustainability, renewable energy and resource recovery	9.2.1	Support renewable energy advocacy, feasibility and partnership opportunities														Renewable energy advocacy, feasibility or partnership opportunities identified by 2027 and supported annually	Advocate/ Partner
				9.2.2	Improve waste management, recycling and resource recovery opportunities															Compliant waste management services maintained annually, with waste and resource recovery improvements implemented by 2032
9.3	Support community participation in environmental awareness and beautification	9.3.1	Support community-led clean-up, beautification and environmental awareness initiatives														Community-led clean-up, beautification and environmental awareness initiatives implemented by 2029 and supported annually	Facilitate/ Partner		

A Liveable Place

Objective: Safe, attractive and connected Wiluna

No #	Outcome	No#	Strategies	No #	Actions	Project/Program Delivery Year(s)										KPI	Council's Role			
						1	2	3	4	5	6	7	8	9	10					
10	Public spaces and transport infrastructure are safe, connected, accessible and support community wellbeing across Wiluna	10.1	Improve connectivity, accessibility and movement between key public spaces, community facilities and tourism destinations	10.1.1	Investigate landscaped road verges and pedestrian link opportunities connecting Jones Street, Wotton Street, Trenton Street and Lennon Street to improve connectivity to the Discovery Centre precinct													Priority connectivity investigations completed and preferred improvement opportunities identified by 2029	Deliver/ Partner	
				10.1.2	Advocate for and pursue external funding opportunities to support delivery of priority connectivity and streetscape improvement projects													Funding applications submitted for eligible connectivity and streetscape projects throughout the life of the Plan	Advocate/ Deliver	
		10.2	Support resilient, integrated and efficient transport infrastructure planning across the Shire	10.2.1	Deliver ongoing rural road renewal and improvement programs in line with asset priorities and available funding														Rural road maintenance and improvement programs delivered in accordance with adopted works priorities and available budgets annually	Deliver
				10.2.2	Ensure planning for the heavy vehicle route between Woodley Street and Wiluna North Road considers the proposed Martu ku yirwarra alignment and visitor experience outcomes															Martu ku yirwarra considerations incorporated into future heavy vehicle route planning investigations and design processes

A Liveable Place

Objective: Safe, attractive and connected Wiluna

No #	Outcome	No#	Strategies	No #	Actions	Project/Program Delivery Year(s)										KPI	Council's Role
						1	2	3	4	5	6	7	8	9	10		
10	Public spaces and transport infrastructure are safe, connected, accessible and support community wellbeing across Wiluna	10.3	Strengthen public safety infrastructure and streetscape functionality across the townsite	10.3.1	Undertake periodic reviews of CCTV coverage and public lighting infrastructure to support community safety outcomes	█		█		█		█		█		CCTV and public lighting reviews undertaken at least once every two years	Deliver/ Partner
				10.3.2	Investigate seating and shade improvements at the Wiluna Cemetery		█	█									Seating and shade improvements implemented by December 2029



Empowering Leadership

Objective: Strong leadership and governance

No #	Outcome	No#	Strategies	No #	Actions	Project/Program Delivery Year(s)										KPI	Council's Role			
						1	2	3	4	5	6	7	8	9	10					
11	Council is trusted, accountable and responsive to community needs	11.1	Maintain strong governance, advocacy and partnership practices that support informed decision-making and community outcomes	11.1.1	Maintain governance, compliance, advocacy and strategic partnership activities that support transparent decision-making and delivery of Council priorities													Compliance with statutory governance and reporting obligations maintained annually, with advocacy and partnership activities supporting Council priorities progressed throughout the life of the Plan	Deliver	
		11.2	Support transparent communication, community engagement and responsive service delivery practices across the organisation	11.2.1	Deliver community engagement, communication and customer service activities that support informed community participation and responsive service delivery														Community engagement, communication and customer service activities delivered monthly to support informed participation and responsive service delivery	Deliver/ Facilitate
		11.3	Strengthen organisational capability, workforce development and continuous improvement practices across the organisation	11.3.1	Implement Workforce Plan 2026-2031															Workforce Plan 2026–2031 implemented and reviewed annually

Service Areas

The delivery of this Plan is supported by a range of service areas that collectively provide governance, infrastructure, community services, regulatory functions and operational support across the Shire.

As a remote local government responsible for a large geographic area, the Shire must balance community expectations, service delivery requirements, asset management responsibilities and available resources. This requires a coordinated approach that draws on the skills and expertise of employees, contractors, service providers and partner organisations.

Working together, these service areas play an important role in implementing the strategies and actions contained within this Plan and contributing to the achievement of the community's long-term aspirations.

The following service areas support the delivery of the Plan.

Service Areas	Primary Responsibilities	Alignment to Council Plan	Positions
Office of the CEO	Strategic leadership, implementation of Council decisions, advocacy, stakeholder and government relations, organisational performance, risk management and corporate oversight.	Provides leadership, advocacy and organisational direction to achieve the community's long-term aspirations and Council's strategic objectives.	3
Community Development	Community development, youth and recreation programs, community events, visitor services, libraries and learning opportunities, arts and cultural initiatives, facility activation and community wellbeing programs.	Supports a connected, inclusive and vibrant community while enhancing wellbeing, cultural identity, recreation opportunities and tourism experiences.	9
Finance and Administration	Financial management, budgeting, rates and revenue, customer service, records management, information systems, procurement, human resources, payroll and corporate support services.	Supports sound financial management, workforce sustainability, organisational capability and efficient service delivery across the Shire.	7
Governance and Economic Development	Governance and compliance, strategic planning, community engagement, economic development, tourism development, accommodation management, grant funding, project coordination, land and housing initiatives, investment attraction and partnership development.	Supports strong governance, housing and land supply, economic growth, tourism development, advocacy and strategic project delivery.	13
Regulatory Services (Contract)	Planning and development services, environmental health, building compliance, ranger services, public health, emergency management support, workplace health and safety, and regulatory compliance.	Supports safe, healthy and sustainable communities while managing growth and protecting environmental and community wellbeing.	5
Works and Services	Road construction and maintenance, airport operations, parks and public open spaces, waste management, drainage, building and facility maintenance, plant operations, streetscapes and community infrastructure delivery.	Supports reliable infrastructure, transport connectivity, attractive public spaces and the delivery of essential services across the Shire's vast geographic area.	14

Funding

The following **Forecast Statement of Funding** is extracted from the Long Term Financial Plan to provide an indication of the net funding available. The forecast statement should be read in conjunction with the Long Term Financial Plan and Asset Management Plan, and their underlying assumptions and predictions.

	BUDGET 2026/27	BUDGET 2027/28	BUDGET 2028/29	FORECAST 2029/30	FORECAST 2030/31
OPERATING ACTIVITIES					
Revenue from Operating Activities					
General Rates	10,589,500	10,960,200	11,343,700	11,684,000	12,034,500
Rates (excluding General Rates)	-	-	-	-	-
Fees and Charges	2,494,600	2,569,300	2,633,300	2,699,100	2,766,600
Interest Revenue	1,025,200	1,029,700	955,000	847,600	849,100
Other Revenue	62,000	64,500	66,600	68,700	70,800
Grants, Subsidies and Contributions	3,059,300	2,560,500	2,618,300	2,674,000	2,740,900
	17,230,600	17,184,200	17,616,900	17,973,400	18,461,900
Expenditure from Operating Activities					
Employee Costs	(4,343,100)	(4,480,100)	(4,613,600)	(4,750,900)	(4,892,000)
Materials and Contracts	(8,009,200)	(6,589,100)	(6,730,000)	(6,888,600)	(7,151,100)
Utility Charges	(345,100)	(358,800)	(371,200)	(384,000)	(397,100)
Insurance	(432,300)	(444,800)	(457,500)	(470,100)	(483,000)
Other Expenses	(314,900)	(325,000)	(334,500)	(344,200)	(354,200)
Finance Costs	(92,600)	(86,200)	(79,500)	(72,400)	(65,400)
Depreciation and Amortisation	(4,431,500)	(4,825,300)	(4,846,600)	(4,873,800)	(4,903,000)
	(17,968,700)	(17,109,300)	(17,432,900)	(17,784,000)	(18,245,800)
Add Back Depreciation and Non-Cash Items	4,431,500	4,825,300	4,846,600	4,873,800	4,903,000
Amount Attributable to Operating Activities	3,693,400	4,900,200	5,030,600	5,063,200	5,119,100
INVESTING ACTIVITIES					
Inflows from Investing Activities					
Capital Grants, Subsidies and Contributions	2,225,000	1,986,000	1,986,000	1,500,000	1,515,000
Proceeds from Disposal of NCA	-	-	-	-	-
	2,225,000	1,986,000	1,986,000	1,500,000	1,515,000
Outflows from Investing Activities					
Payments for Property, Plant and Equipment	(1,109,700)	(470,600)	(490,000)	(373,500)	(1,070,000)
Payments for Construction of Infrastructure	(10,058,400)	(6,165,000)	(8,920,000)	(9,655,000)	(5,400,000)
	(11,168,100)	(6,635,600)	(9,410,000)	(10,028,500)	(6,470,000)
Amount Attributable to Investing Activities	(8,943,100)	(4,649,600)	(7,424,000)	(8,528,500)	(4,955,000)
FINANCING ACTIVITIES					
Inflows from Financing Activities					
Proceeds from New Borrowings	-	-	-	-	-
Transfers from Reserve Accounts	2,100,000	1,590,000	4,520,000	5,020,000	878,000
	2,100,000	1,590,000	4,520,000	5,020,000	878,000
Outflows from Financing Activities					
Repayment of Borrowings	(140,100)	(145,500)	(151,200)	(157,100)	(163,100)
Transfers to Reserve Accounts	(10,866,836)	(1,695,100)	(1,975,400)	(1,397,600)	(879,000)
	(11,006,936)	(1,840,600)	(2,126,600)	(1,554,700)	(1,042,100)
Amount Attributable to Financing Activities	(8,906,936)	(250,600)	2,393,400	3,465,300	(164,100)
Movement in Surplus / (Deficit)					
Surplus at the Beginning of the Financial Year	14,156,636	-	-	-	-
Amount Attributable to Operating Activities	3,693,400	4,900,200	5,030,600	5,063,200	5,119,100
Amount Attributable to Investing Activities	(8,943,100)	(4,649,600)	(7,424,000)	(8,528,500)	(4,955,000)
Amount Attributable to Financing Activities	(8,906,936)	(250,600)	2,393,400	3,465,300	(164,100)
Surplus / (Deficit) Remaining after Imposition of General Rates	-	-	-	-	-

Capital Projects

The **Capital Works Program** outlines the Shire's planned investment in the renewal, upgrade and construction of community infrastructure and assets over the life of the Plan. The following section sets out the proposed capital works program for the next five years, based on the Long Term Financial Plan, Asset Management Plan, strategic planning documents and emerging service delivery requirements.

Capital expenditure estimates are indicative and will be reviewed annually through the Council's budget and long-term financial planning processes. Project timing may change over time, as is common within the industry, in response to funding availability, changing priorities and project readiness. Additional projects may also be identified, costed and incorporated into future updates of the Program. The Capital Works Program supports the Shire's long-term objective of maintaining and improving infrastructure and community assets in a financially sustainable manner.

Area	Item	Details	Expenditure Budget 2026/27	Expenditure Budget 2027/28	Expenditure Budget 2028/29	Expenditure Budget 2029/30	Expenditure Budget 2030/31	Expenditure 5 Year Projection
Road Asset Expenditure								
Unsealed Roads	Wongawol Road	Floodways & Resheet	0					0
Unsealed Roads	Wongawol Road	Floodways & Resheet (SLK 76-77.9). SLK 186-197	0	500,000	500,000	500,000	500,000	2,000,000
Unsealed Roads	Wiluna North Road (SLK 70-75) - changing scope to continue seal for 3.5km	Reform and Resheet	500,000	500,000	500,000	500,000	500,000	2,500,000
Unsealed Roads	Wiluna North Road (3.5kms)	Sealing	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Unsealed Roads	Wiluna North Road (Remote Access Road)	Floodways (between town & Kutkabubba)						0
Unsealed Roads	Carnegie Road	Reform and Resheet	350,000	350,000	350,000	350,000	350,000	1,750,000
Unsealed Roads	Mount Fisher-Wonganoo Road	Reform and Resheet	0	0	0	0	0	0
Unsealed Roads	Wonganoo Road	Reform and Resheet	0					0
Unsealed Roads	Barwidgee-Yandal Road	Resheet / Heavy grade	500,000	500,000				1,000,000
Unsealed Roads	Granite Peak-Lake Violet Road	Reform and Resheet	850,000	850,000	550,000	550,000	550,000	3,350,000
Unsealed Roads	Research Station Road (5-6kms)	Reform and Resheet and Floodways	0	0	0	0	0	0
Unsealed Roads	Jundee Road (airport) (~42kms)	Reform and Resheet and Floodways	0	0	0	0	0	0
Unsealed Roads	Wiluna-Sandstone Road (10kms)	Reform and Resheet	700,000	500,000	500,000	500,000	500,000	2,700,000
Unsealed Roads	Gunbarrel Road (10kms)	Reform and Resheet and Heavy grading	500,000	500,000	500,000	500,000	500,000	2,500,000
Signage	All roads (7 year replacement)	1000 signs x \$50 + 3000 delineaters x \$10	60,000	60,000	60,000	60,000	60,000	300,000
Signage	All roads (7 year replacement)	Labor (6 months x 3 FTE x \$75 ph)	0	0	0	0	0	0
Unsealed Roads	General Provision	Engineering consultants & subsequent work	150,000	150,000	150,000	150,000	150,000	750,000
Sealed Roads	Town Street	Township Kerb and Channel Replacement	275,000		275,000		275,000	825,000
Roads Other	Cattle Grids	Maintenance and removal	0	0	0	0	0	0
Total			4,885,000	4,910,000	4,385,000	4,110,000	4,385,000	22,675,000

Capital Projects

Area	Item	Details	Expenditure Budget 2026/27	Expenditure Budget 2027/28	Expenditure Budget 2028/29	Expenditure Budget 2029/30	Expenditure Budget 2030/31	Expenditure 5 Year Projection
Other infrastructure								
Siteworks	Old school site - Asbestos removal		0					0
Siteworks	17 & 19 Woodley Street - Demo & clean up - asbestos removal		0					0
Siteworks	7 lots Lake Way Ave/Scotia St - remnant building materials plus asbestos survey		50,000					50,000
Siteworks	27 - 33 Wotton St - Underground fuel tanks to be removed (pending dev proposal)				200,000			200,000
Other infrastructure	Effluent system extensions - Advanced systems (on lot) only enabled based on tech assmts: volume, soil etc		1,000,000					1,000,000
Other infrastructure	Climate Change Opportunities (formerly Solar System Program)			350,000				350,000
Total			1,050,000	350,000	200,000	0	0	1,600,000
Residential Land & Buildings								
Residential Housing	Staff Housing	Retic and landscaping	35,000	35,000	35,000	35,000	35,000	175,000
Residential Housing	Staff Housing	Furniture	50,000	50,000	50,000	50,000	50,000	250,000
Residential Housing	Staff Housing	General Provision	150,000	150,000	150,000	150,000	150,000	750,000
Residential Housing	44 Lennon Street	Renovations	250,000					250,000
Residential Housing	52 Lennon Street	3bed x 2bath house or 2 x 2 bedroom units	550,000					550,000
Residential Housing	56 Lennon Street	3bed x 2bath house or 2 x 2 bedroom units	550,000					550,000
Residential Housing	58 Lennon Street	3bed x 2bath house or 2 x 2 bedroom units	550,000					550,000
Residential Housing	Caravan Park and 12 Trenton Street (possibly)	2 x 2 bedroom units (deposit \$30k paid 23/24)	75,000					75,000
Land	(7 x residential)	Carry forward from 24/25	0					0
Land	(3 x industrial)	Carry forward from 24/25	0					0
Total			2,210,000	235,000	235,000	235,000	235,000	3,150,000

Capital Projects

Area	Item	Details	Expenditure Budget 2026/27	Expenditure Budget 2027/28	Expenditure Budget 2028/29	Expenditure Budget 2029/30	Expenditure Budget 2030/31	Expenditure 5 Year Projection
Corporate Buildings & Facilities								
Admin Building	Council Chambers upgrade							0
Admin Building	CEO Office - meeting room setup							0
Admin Building	Finance & Admin - meeting room & breakout area							0
Admin Building	Reception - refresh of area							0
Admin Building	Shelving for storage							0
Admin Building	Admin Centre Dining Upgrade							0
Admin Building	General Provision		10,000	10,000	10,000	10,000	10,000	50,000
Caravan Park	Effluent system (potential upgrades)							0
Caravan Park	Security							0
Caravan Park	General provision (includes Office)		20,000	20,000	20,000	20,000	20,000	100,000
Youth Centre	Upgrade of facility	Carryover from 24/25						0
Youth Centre	Shade structure							0
Youth Centre	Shade between Youth Centre & BB courts, BBQ		50,000					50,000
Youth Centre	Floor coverings in Youth Centre Rec Room	Acoustics - noise levels						0
Youth Centre	Furniture	Replacement of existing						0
Youth Centre	Lighting - replace hanging lights							0
Youth Centre	Security and Access Upgrade		50,000					50,000
Youth Centre	Wiluna Bike Track		20,000					20,000

Capital Projects

Area	Item	Details	Expenditure Budget 2026/27	Expenditure Budget 2027/28	Expenditure Budget 2028/29	Expenditure Budget 2029/30	Expenditure Budget 2030/31	Expenditure 5 Year Projection
Corporate Buildings & Facilities (Cont)								
Skate Park	Solar Lighting							0
Skate Park	BBQ		20,000					20,000
Skate Park	Shading							0
Skate Park	Water Fountains - Skate Park and Pavillion		35,000					35,000
Skate Park	Extension of Skate Park - Water Play Space		120,000					120,000
Discovery Centre	Additional flag pole for the Discovery Centre							0
Swimming Pool	Misting fan system for undercover area of the pool							0
Swimming Pool	General Provision		25,000	25,000	25,000	25,000	25,000	125,000
Swimming Pool	Concept design for Pool Facility							0
Swimming Pool	Swimming Pool Upgrade - Pool & Buildings			400,000	100,000	50,000		550,000
Swimming Pool	Electrical Board Upgrade							0
Swimming Pool	Pool Cleaner Replacement							0
Cemetery	Maintenance & Upgrades		10,000	5,000	5,000	5,000	5,000	30,000
Cemetery	Shade Structures							0
Cemetery	New Rotunda	Information and seating	150,000					150,000
Information Bay	Toilet facilities (new)		100,000					100,000
Total			610,000	460,000	160,000	110,000	60,000	1,400,000

Capital Projects

Area	Item	Details	Expenditure Budget 2026/27	Expenditure Budget 2027/28	Expenditure Budget 2028/29	Expenditure Budget 2029/30	Expenditure Budget 2030/31	Expenditure 5 Year Projection
Airport								
Buildings	New Terminal	New Terminal			1,000,000	500,000		1,500,000
Buildings	Temporary Terminal	Temporary Terminal	100,000					100,000
Civil Infrastructure	Runway Upgrade including New Taxiway	Runway Upgrade including New Taxiway			3,000,000	4,500,000		7,500,000
Airport	Apron Seal	Apron Seal						0
Airport	Full Design - Workings Drawings - Engineering	Full Design - Workings Drawings - Engineering	200,000	200,000				400,000
Total			300,000	200,000	4,000,000	5,000,000	0	9,500,000
Waste								
Waste Facility	Fencing for Landfill Site							0
Waste Facility	Entrance Gate							0
Waste Facility	Ablutions (+ freight)		15,000					15,000
Waste Facility	6 x 12m3 Skip Bins (+freight)		58,000					58,000
Waste Facility	Sea container (e-waste)							0
Total			73,000	0	0	0	0	73,000

Plant and Equipment Summary

Area	Item	Details	Expenditure Budget 2026/27	Expenditure Budget 2027/28	Expenditure Budget 2028/29	Expenditure Budget 2029/30	Expenditure Budget 2030/31	Expenditure 5 Year Projection
Plant & Equipment								
Plant	Plant trailer with mini loader for road signage installation	New						0
Plant	6 tonne Rubbish Truck	Replacement						0
Plant	Ride on Lawn Mower (Kubota ZD28)	Replacement						0
Plant	Generator (ASKA 22 KVA - Model APD22P)	Replacement	8,200					8,200
Plant	Compact Excavator (Bobcat E35)	Replacement						0
Plant	Slasher - 5.5ft Extreme Duty (Brushcutter)	Replacement						0
Plant	CAT Skid Steer Loader 242D with Attachment Broom	Replacement						0
Plant	Roller	Replacement	170,000					170,000
Plant	Mobile Toilet (Scanvogn)	Replacement		88,000				88,000
Plant	Toro Z Master Ride on Mower	Replacement		38,950				38,950
Plant	Volvo L120F Wheel Loader	Replacement	550,000					550,000
Plant	Mosquito Fogging Machine	Replacement	7,000					7,000
Total			735,200	126,950	0	0	0	862,150
Plant & Equipment Equipment								
Equipment	Gym Equipment		0	30,000	0	10,000	0	40,000
Equipment	Retic tank #3 - Discovery Centre, Scotia Street	Replacement	0					0
Equipment	Rapid Spray 1000L Tank with bars for noxious weeds	Replacement	0					0
Equipment	DJI Matrice 4T drone							0
Equipment	Dji Mart 350 RTK drone							0
Equipment	DJI Zenmuse L2 LiDAR scanner							0
Total			0	30,000	0	10,000	0	40,000

Plant and Equipment Summary

Area	Item	Details	Expenditure Budget 2026/27	Expenditure Budget 2027/28	Expenditure Budget 2028/29	Expenditure Budget 2029/30	Expenditure Budget 2030/31	Expenditure 5 Year Projection
Plant & Equipment Motor Vehicles								
Motor Vehicles	Toyota Hilux 4x4 Dual Cab SR	Replacement: Single Cab Ute (4x2 2.4L Toyota Hilux)	92,000					92,000
Motor Vehicles	Toyota Hilux 4x4 Dual Cab SR	Replacement: Single Cab Ute (4x2 2.4L Toyota Hilux)		92,000				92,000
Motor Vehicles	Toyota Hilux 4x4 Dual Cab SR	Replacement: Toyota Hilux 4x4 Single Cab SR		92,000				92,000
Motor Vehicles	Toyota Hilux 4x4 Dual Cab SR with canopy							0
Motor Vehicles	Toyota Hilux 4x4 Dual Cab SR							0
Motor Vehicles	Toyota Hilux 4x4 Dual Cab SR	Replacement: Toyota Prado GXL		87,125				87,125
Motor Vehicles	Toyota Hilux 4x4 Dual Cab SR	Replacement: Toyota Prado GXL (DSL WGN at GX) - CEO Vehicle	110,000					110,000
Motor Vehicles	Toyota Landcruiser 4x4 Dual Cab	Toyota Landcruiser - with fire fighting capabilities (replaces Prado for Mgr Works and Services)	110,000					110,000
Motor Vehicles	Toyota Van (Cleaner)	Replacement of existing asset				41,000		41,000
IT Equipment	Toughpad for Works and Services							0
IT Equipment	4 x laptops & 1 x ipad for new roles & CP bookings							0
IT Equipment	1 x ipad for new roles & CP bookings							0
IT Equipment	Desk Top Mapping Computer							0
IT Equipment	General provision		0	0	0	0	0	0
IT Equipment	Plant replacement program		52,500	42,500	10,000	52,500	10,000	167,500
Total			52,500	42,500	10,000	52,500	10,000	167,500
Plant and Equipment Total			1,099,700	470,575	10,000	103,500	10,000	1,693,775



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